

# Investor Presentation

Third Quarter 2013

# Safe Harbor Statement

*This presentation contains forward-looking statements that involve risks and uncertainties. Such forward-looking statements generally can be identified by the use of forward-looking terminology such as "may," "will," "expect," "intend," "could," "estimate," "should," "anticipate," or "believe," or the negative thereof or variations thereon or similar terminology. The Company believes that the expectations reflected in such forward-looking statements are accurate. However, there can be no assurance that such expectations will occur. The Company's actual future performance could differ materially from such statements. Factors that could cause or contribute to such differences include, but are not limited to: uncertainties regarding the ability to open new locations; the Company's ability to acquire additional stores or customer accounts on favorable terms; the Company's ability to control costs and increase profitability; the Company's ability to enhance the performance of acquired stores; the Company's ability to retain the revenue associated with acquired customer accounts; the Company's ability to identify and successfully market products and services that appeal to its customer demographic; the Company's ability to enter into new and collect on its rental or lease purchase agreements; the passage of legislation adversely affecting the rent-to-own industry; the Company's compliance with applicable statutes or regulations governing its transactions; changes in interest rates; changes in the unemployment rate; economic pressures, such as high fuel costs, affecting the disposable income available to the Company's current and potential customers; the general strength of the economy and other economic conditions affecting consumer preferences and spending; adverse changes in the economic conditions of the industries, countries or markets that the Company serves; changes in the Company's stock price, the number of shares of common stock that it may or may not repurchase, and future dividends, if any; changes in estimates relating to self-insurance liabilities and income tax and litigation reserves; changes in the Company's effective tax rate; fluctuations in foreign currency exchange rates; information technology and data security costs; the Company's ability to maintain an effective system of internal controls; the resolution of the Company's litigation; uncertainties regarding the number of franchisees who accept the offer to convert; uncertainties regarding the number and location of stores that the Company may buy in connection with the conversion offer; uncertainties regarding the number and location of Company owned stores that may be sold to one or more franchisees to facilitate conversion; ability to market franchises under the "Rent-A-Center" brand; the Company's ability to support both "ColorTyme" and "Rent-A-Center" franchise brands, to the extent necessary; the Company's ability to retain the revenue associated with customer accounts acquired from any franchisees; the Company's compliance with applicable statutes or regulations governing the conversion offer; and the other risks detailed from time to time in the Company's SEC reports, including but not limited to, its annual report on Form 10-K for the year ended December 31, 2012, and its quarterly reports on Form 10-Q for the quarters ended March 31, 2013, and June 30, 2013, and September 30, 2013. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this press release. Except as required by law, the Company is not obligated to publicly release any revisions to these forward-looking statements to reflect the events or circumstances after the date of this press release or to reflect the occurrence of unanticipated events.*





**Rent-A-Center today**



# Rent-A-Center today is...



The market leader in a growing industry with compelling fundamentals



Focused on providing affordable, high-quality products to our customers that improve their standard of living



An advantaged business model that delivers superior profitability



A highly recognized brand with highest levels of customer loyalty and service



Operating within the most constructive legislative framework in the industry's history



Led by a seasoned management team with deep rent-to-own experience

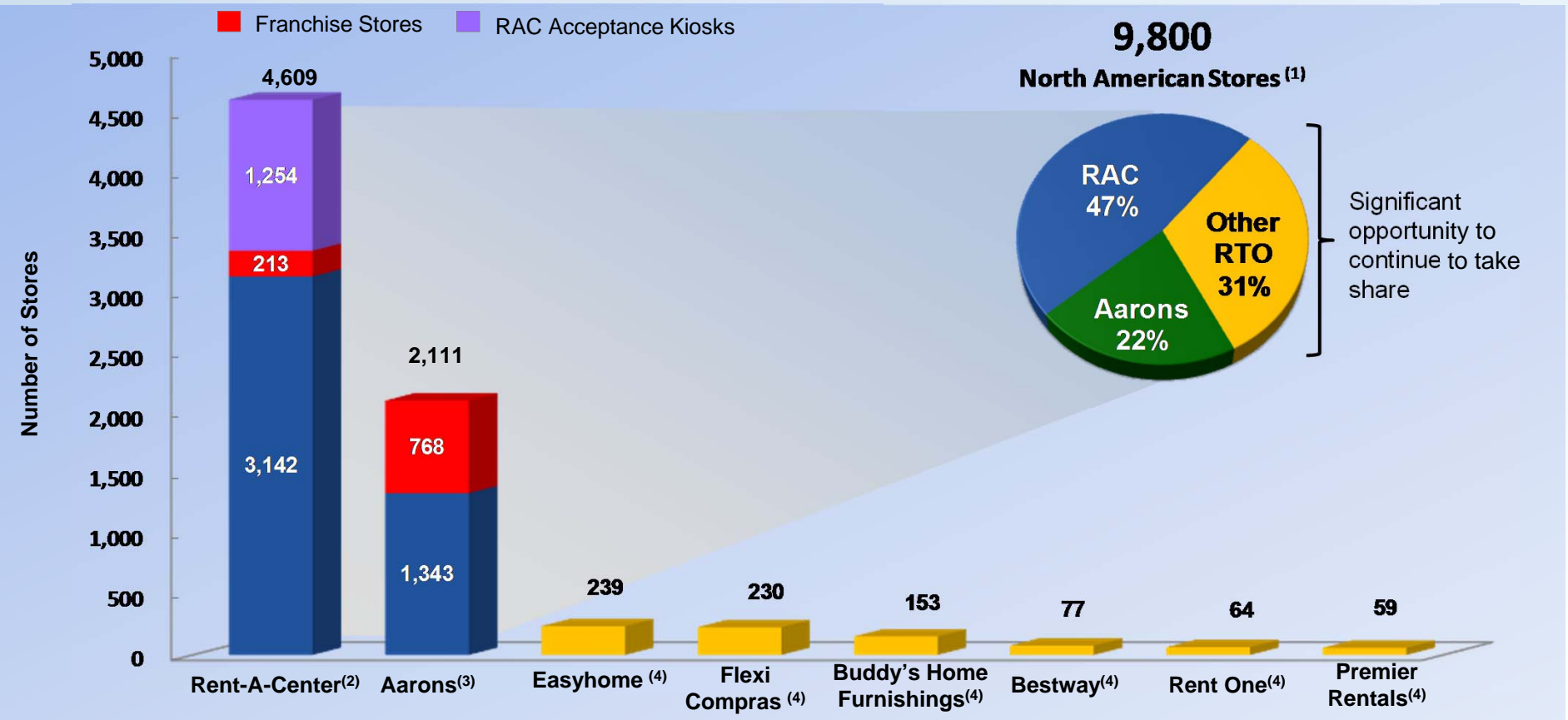


Executing on a set of growth initiatives in key domestic and international markets



# Market leader in an attractive industry

Rent-A-Center's current store base is over 5x the #3-8 competitors combined...



...giving us the scale to address an ever-expanding sub prime core customer base which makes up 35% of the population<sup>(5)</sup>

Notes:

(1) APRO (Association of Progressive Rental Organizations) as of December 31, 2012

(2) Company data as of September 30, 2013

(3) Company press release as of October 24, 2013

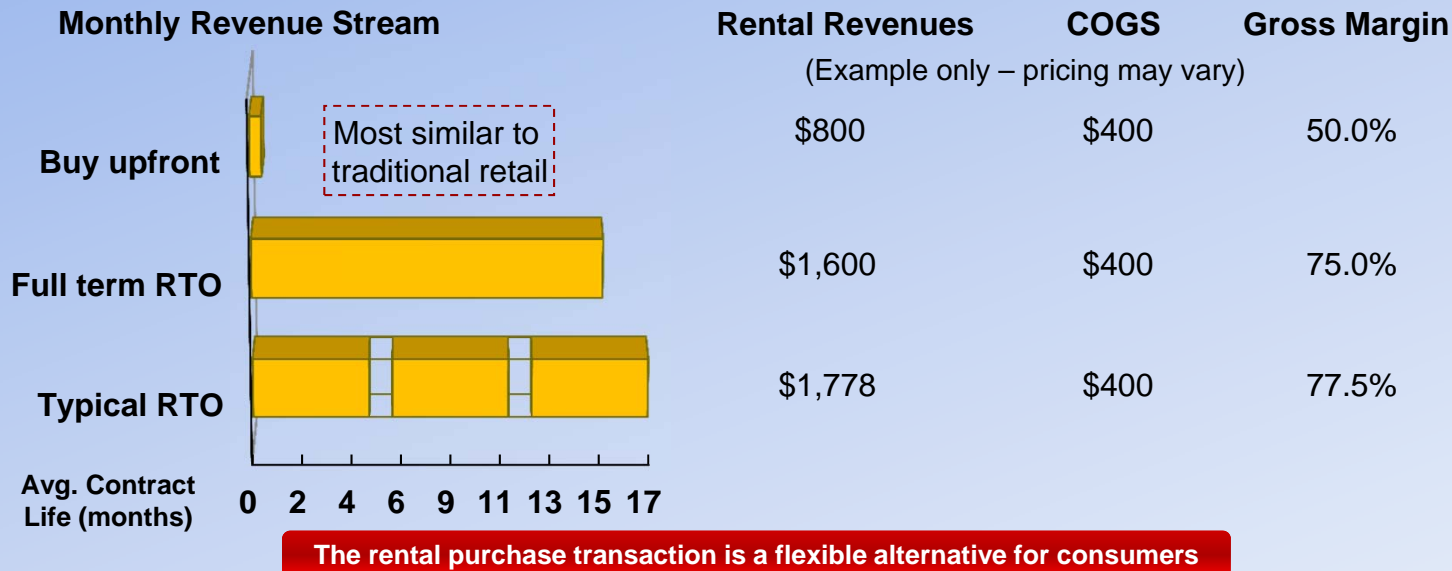
(4) AGG data as of September 30, 2013

(5) FICO, October 2012; subprime defined as FICO score < 649

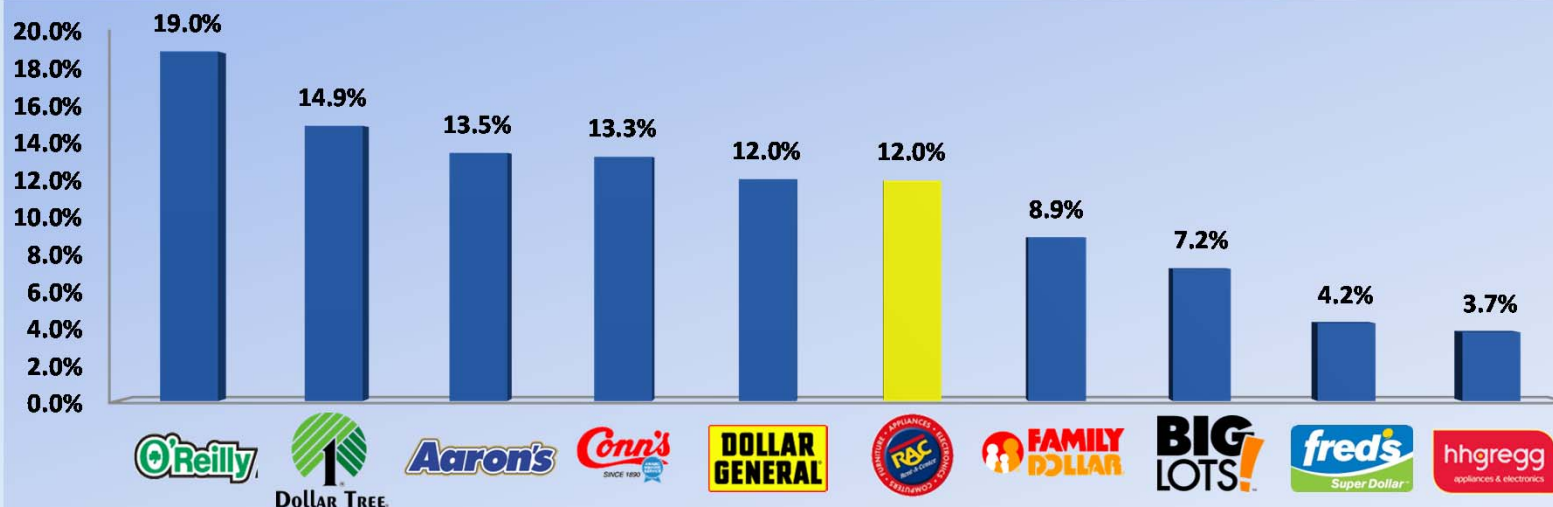


# Superior transaction economics relative to traditional retail

## Summary Unit Revenue and Margin profile (Core U.S. segment)



## EBITDA Margin profile benchmarking



Note: Source: Capital IQ; as calculated and defined; Latest available 12 month data



# With high brand awareness and exceptional customer loyalty



## Brand awareness

- RAC Top of Mind and Total Unaided Awareness of Potentials are at the highest levels ever.
- Customer Awareness remains high.
- Perceptions of RAC's core value proposition ratings have continued to improve among Potentials.



## Customer loyalty

- Approximately 80% of customers surveyed would recommend Rent-A-Center to a best friend or family member
- Approximately 75% of our business is from repeat customers <sup>(1)</sup>

Note: Based on internal operational metrics  
(1) Core U.S. segment

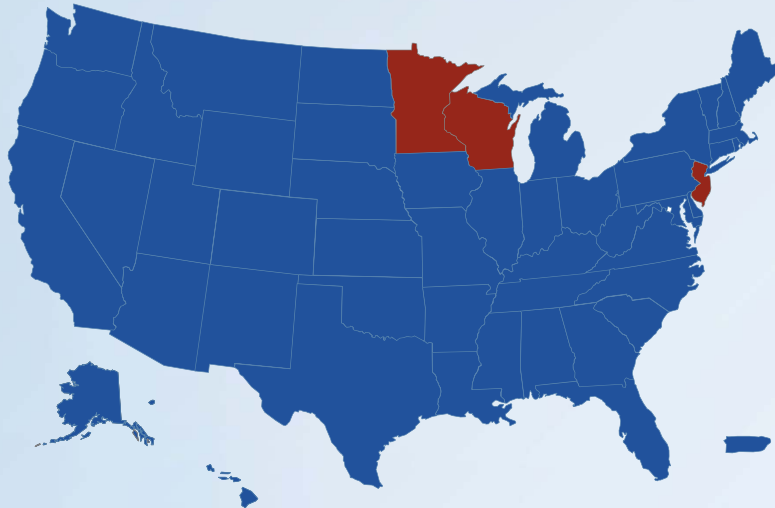




# Rent-to-own has become a mainstream alternative to traditional retail

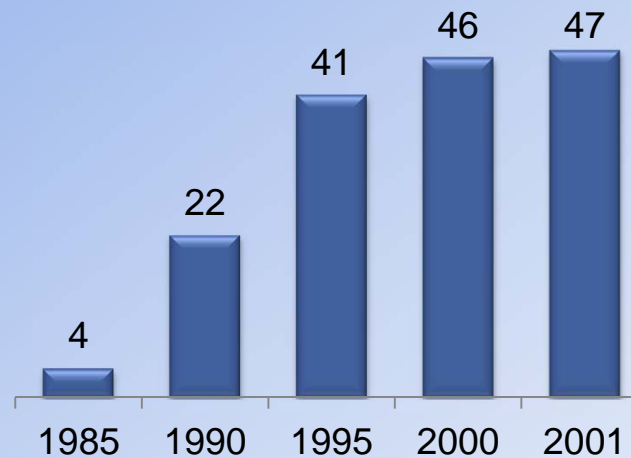
## Legislative framework by state

### National legislative framework



■ Favorable State Regulation ■ Unfavorable State Regulation

### States with favorable legislation



❖ Strong pace of acceptance and stability

### State legislation updates

- Currently, 47 states, the District of Columbia and Puerto Rico have legislation that recognize and regulate rental purchase transactions as separate and distinct from credit sales
- In Minnesota, Wisconsin, and New Jersey, the rental purchase transaction is treated as a credit sale and subject to consumer lending restrictions. As a result, the Company has modified its consumer transaction to comply with the current regulatory environment for these states

### Federal legislation updates

- Favorable legislation has been introduced in the 113<sup>th</sup> U.S. Congress
- The Dodd-Frank Wall Street Reform and Consumer Protection Act excludes leases with terms of 90 days or less. The Company believes that our leases with weekly or monthly terms will not be impacted by the Act





# Seasoned management team with deep rent-to-own expertise

**Mark Speese**

**Chairman and Chief Executive Officer**

- 30+ years of industry experience

**Mitch Fadel**

**President and Chief Operating Officer, Director**

- 25+ years of industry experience

**Robert Davis**

**Executive Vice President - Finance, Chief Financial Officer and Treasurer**

- 20+ years of industry experience

**Ronald DeMoss**

**Executive Vice President - General Counsel**

- 20+ years of industry experience

**Christopher Korst**

**Executive Vice President – Domestic Operations**

- 20+ years of industry experience

**Theodore DeMarino**

**Executive Vice President – Shared Services**

- 25+ years of industry experience

**Joel Mussat**

**Executive Vice President – Emerging Businesses & Strategic Planning**

- 5+ years of industry experience

**Rent-A-Center's Senior Management Team Averages over 20 years of Rent-to-Own experience**



## Key Investment Highlights



# Rent-A-Center is uniquely positioned to deliver value



An established core business that generates significant free cash flow



Successful vehicles for growth in both existing and new markets

- RAC Acceptance

- International



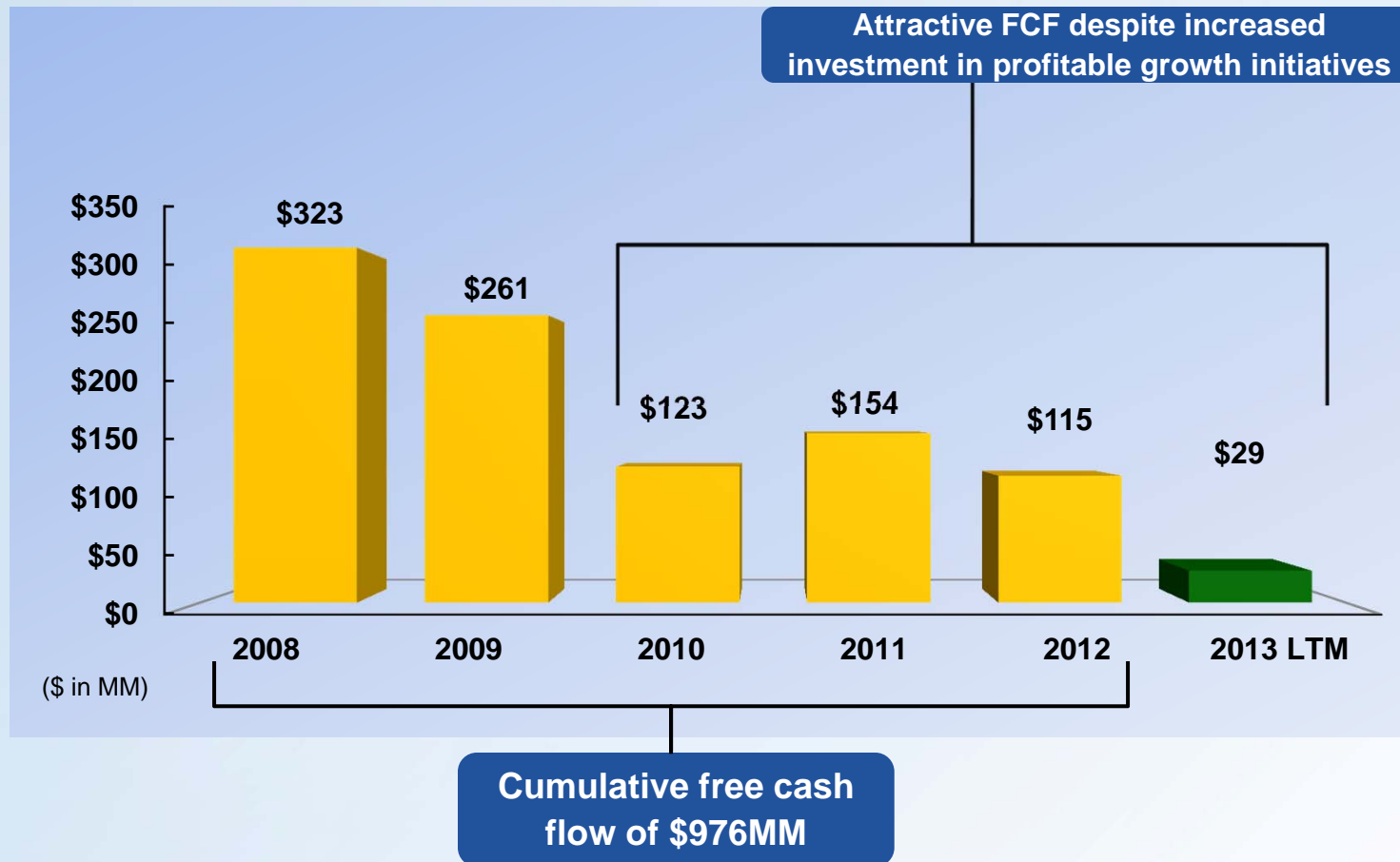
A consistent financial policy that is prudent and focused on returning profits to shareholders





# Combining our profitability with consistent top-line trends creates an engine for free cash flow...

## Consolidated Free Cash Flow



Note: Cash Flow from Operations less CAPEX. Variability due in part to impact of various federal stimulus acts on cash taxes



# ...allowing us to reinvest in high-return, growth opportunities

## RAC Acceptance



Increase domestic market share via partnerships with traditional retailers



## Rent-A-Center International



Further expansion into Mexico to address an underserved core customer base




# RAC Acceptance provides an opportunity to significantly grow our domestic footprint

## Overview of RAC Acceptance



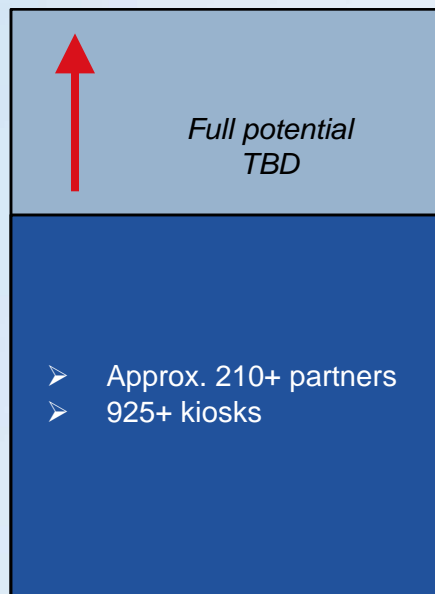
- RCII Kiosks inside traditional retailers
  - Customers turned down for credit are referred to RAC associates
  - Retailers "save the sale" (~50% conversion rate)
  - Service customers likely outside our traditional customer base
- Low initial investment as inventory is not purchased until the sale is made
- Keep rate 70% to 80%
- Grow customer base and increase market penetration

## RAC Acceptance customer vs. RTO <sup>(1)</sup>

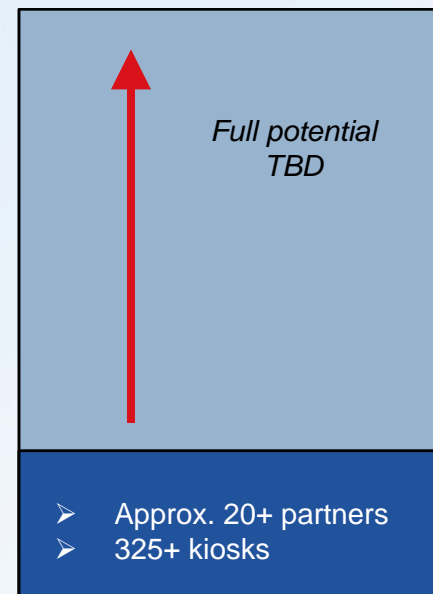
Credit scores:	< 520	521–580	> 581
RTO	50%	27%	23%
	41%	29%	30%

(1) Random sample of 1,000 RTO & 1,000 RACA customer's credit scores provided by TransUnion

## Furniture



## Electronics, Appliances, Etc.





# Mexico is a promising platform for international expansion



## Mexico

- 111 million total population with over 50% falling into our core customer demographic
- Potential market of 1,000 stores
- Opened 22 stores in Q3'13, ending with 150 stores
- Met new store goal for 2013



## Highlights

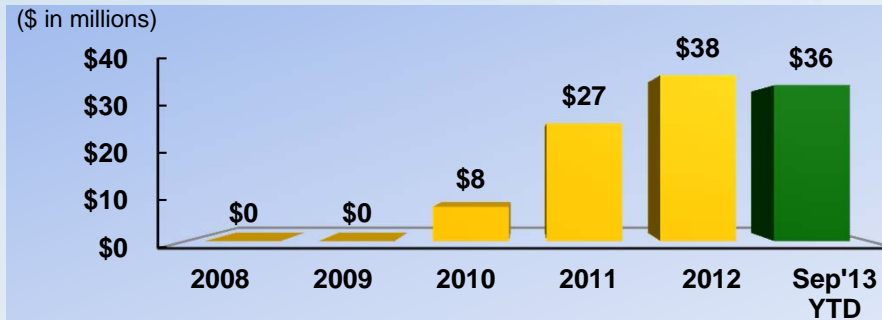
- Mexico stores remain on track to achieve four-wall breakeven for the first time in December
- \$1 billion revenue opportunity

We are assessing markets across the world for additional international growth



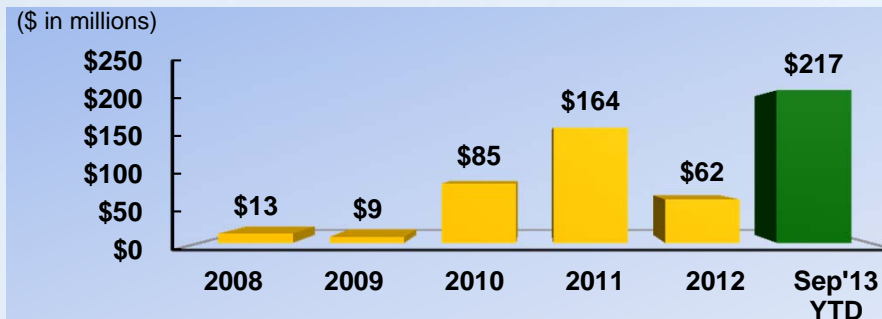
# Rent-A-Center has a proven track record of returning cash to shareholders while deleveraging

## Dividends paid



2.2% Current dividend yield <sup>(1)</sup>

## Share repurchases

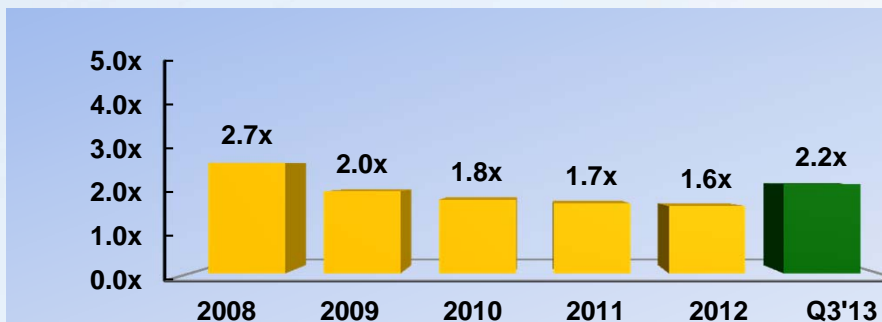


\$550MM / 18MM shares repurchased since 2008

Accelerated Stock Buyback

• ~ 5.4M shares in 2013

## Leverage <sup>(2)</sup>



\$425MM debt repaid since 2008

Note: Market data as of 09/30/2013

(1) \$0.84 annualized dividend / Q3'13 ending Stock Price of \$38.11

(2) Leverage represents Debt/LTM EBITDA



## Financial review





# 2012 Rent-A-Center posted strong operating results

## 2012 Financial Metrics

(\$ in millions, except for EPS)	2012	2011
<b>Total Revenue</b>	\$3,083	\$2,882
<b>YoY Growth %</b>	7.0%	5.5%
<b>Same Store Sales</b>	1.4%	0.8%
<b>Total Gross Profit</b>	\$2,134	\$2,053
<b>Gross Profit Margin</b>	69.2%	71.2%
<b>Operating Profit</b>	\$318	\$317
<b>Operating Profit Margin</b>	10.3%	11.0%
<b>Diluted EPS</b>	\$3.09	\$2.91
<b>Adjusted EBITDA</b>	\$398	\$387
<b>EBITDA Margin</b>	12.9%	13.4%
<b>Capex</b>	\$102	\$133

(1) See slide 27 for a reconciliation of Adjusted EBITDA to Earnings before Income Taxes

## 2012 Key Highlights

- Record total revenues for the year increased ~ \$200MM, or 7.0%
  - Revenue increase primarily driven by growth in the RAC Acceptance segment as well as growth in the Core U.S. and International segments
- Same store sales increase primarily attributable to the RAC Acceptance segment
- Although gross profit margins declined 200 bps, gross profit dollars increased \$81MM, or 3.9%
  - Margins declined due to changes in promotional sales strategies in the Core U.S. segment and the lower margins as a % of total revenue in the RAC Acceptance segment.
- Operating profit increased approximately 1.0MM, or 0.3% due to RAC Acceptance growth, partially offset by the Core U.S. and International segments
- Record Diluted EPS increased 6.2% and included \$0.33 in dilution from our international growth initiatives
- Opened an additional 325 RAC Acceptance kiosks in the U.S. and 39 RTO stores in Mexico



# 2013 Rent-A-Center operating results

## 2013 Financial Metrics

(\$ in millions, except for EPS)	Q3 2013	Q3 2012
<b>Total Revenue</b>	\$755	\$739
<b>YoY Growth %</b>	2.1%	5.0%
<b>Same Store Sales</b>	(0.8%)	1.2%
<b>Total Gross Profit</b>	\$529	\$519
<b>Gross Profit Margin</b>	70.1%	70.2%
<b>Operating Profit</b>	\$57	\$68
<b>Operating Profit Margin</b>	7.5%	9.2%
<b>Diluted EPS</b>	\$0.51	\$0.67
<b>Adjusted EBITDA</b>	\$77	\$89
<b>EBITDA Margin</b>	10.1%	12.0%
<b>Capex</b>	\$29	\$25

## 2013 Key Results

- Total revenues for the year increased \$16MM, or 2.1%
  - Revenue increase primarily driven by both the RAC Acceptance and International segments, partially offset by a decrease in the Core U.S. segment.
- Same store sales decrease primarily attributable to the Core U.S. segment, partially offset by increases in both the RAC Acceptance and International segments
- Although gross profit margins decreased 10 bps, gross profit dollars increased \$10MM, or 1.9%, primarily due to increased revenue in the RAC Acceptance segment
- Operating profit decreased approximately \$11MM, due to a decline in the Core U.S. segment, partially offset by increases in both the RAC Acceptance and International segments
- Diluted EPS decreased \$0.16
- Opened an additional 112 RAC Acceptance kiosks in the U.S. and 22 RTO stores in Mexico

(1) See slide 27 for a reconciliation of Adjusted EBITDA to Earnings before Income Taxes



# Maintain a sound balance sheet as a result of our judicious approach to leverage...

## Q3 2013 Balance Sheet

(\$ in millions)	Q3 2013	% of Book Capital	Q3 2012	% of Book Capital
<b>Cash</b>	\$52.9		\$81.8	
<b>Senior Credit Facilities</b>	284.6	13.0%	293.3	14.3%
<b>Senior Unsecured Notes</b>	550.0	25.2%	300.0	14.6%
<b>Total Debt</b>	834.6	38.2%	593.3	28.9%
<b>Shareholder's Equity</b>	1,347.7	61.8%	1,460.8	71.1%
<b>Total Capitalization</b>	\$2,182.3	100.0%	\$2,054.1	100.0%
<b>Net Debt/Total Capitalization</b>		35.8%		24.9%

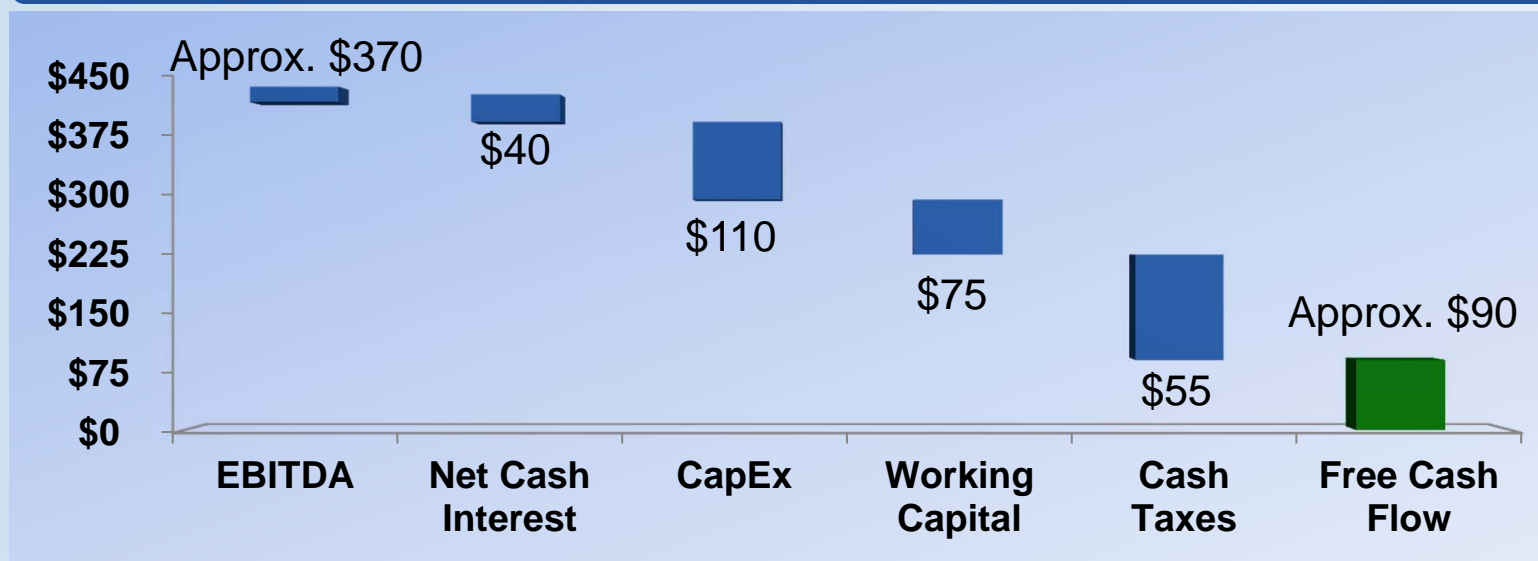
Q3'13 Consolidated Leverage Ratio 2.17x (per bank covenant, maximum leverage of 3.25x)



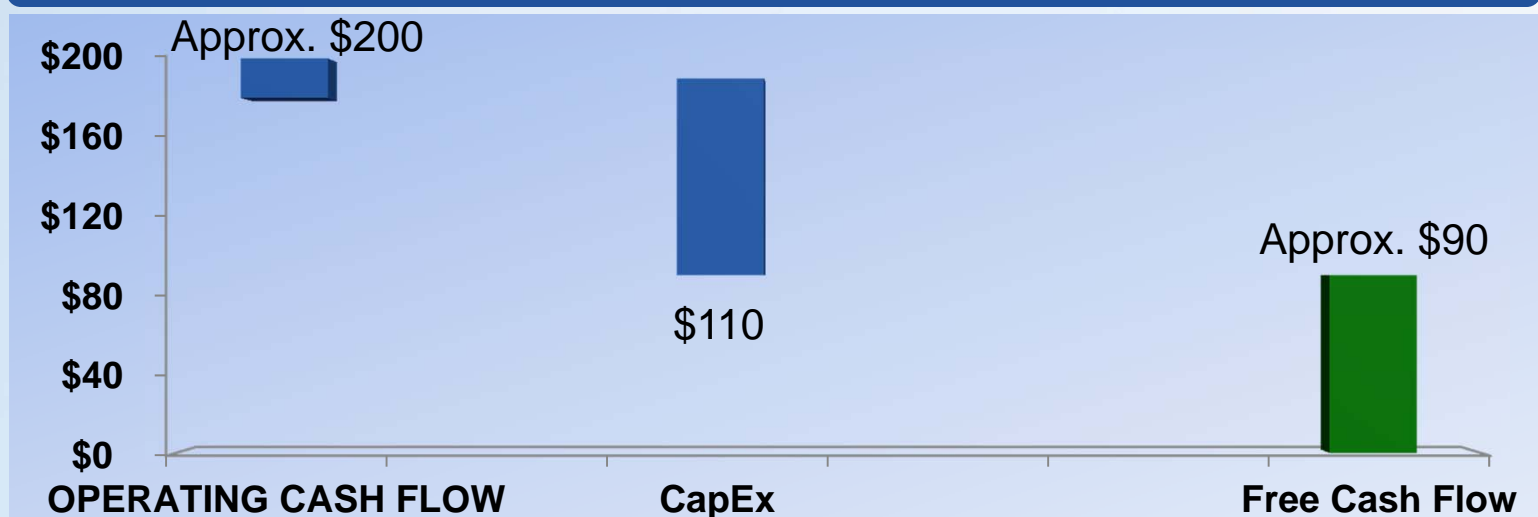


# ...and ample free cash flow to execute on our growth initiatives and return value to our shareholders

## Reconciliation of EBITDA to Free Cash Flow 2013 Estimate (\$MM)



## Reconciliation of Operating Cash to Free Cash Flow 2013 Estimate (\$MM)



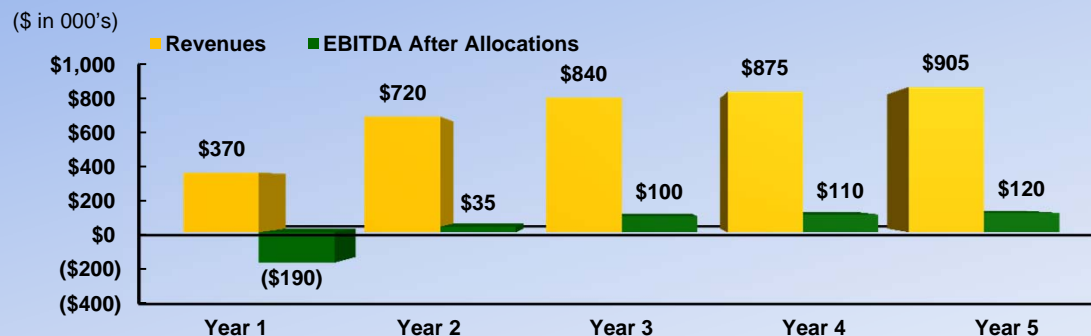
# New initiatives will drive meaningful growth

## Illustrative new store economics summary

### RTO CORE

#### ■ New Store Economics (Before Allocations)

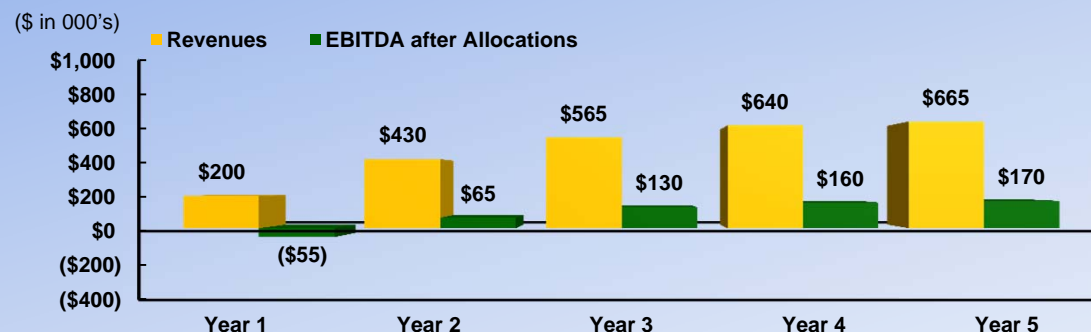
- Year 1 Investment of \$675K (55% for inventory)
- Profitable within ~12 months
- Break even within year 3
- IRR of ~40% (~20% after allocations)



### RACA

#### ■ New Store Economics (Before Allocations)

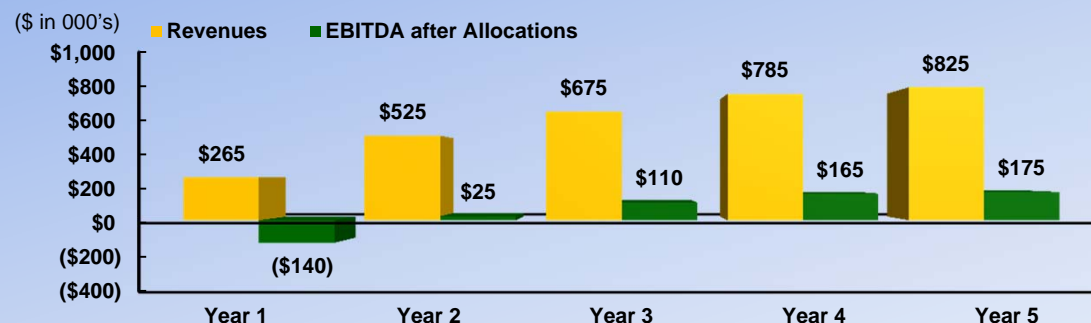
- Year 1 Investment of \$345K (85% for inventory)
- Profitable within ~6 months
- Break even within year 2
- IRR of ~75% (~45% after allocations)



### MEXICO

#### ■ New Store Economics (Before Allocations)

- Year 1 Investment of \$575K (45% for inventory)
- Profitable within ~12 months
- Break even within year 3
- IRR of ~45% (~30% after allocations)

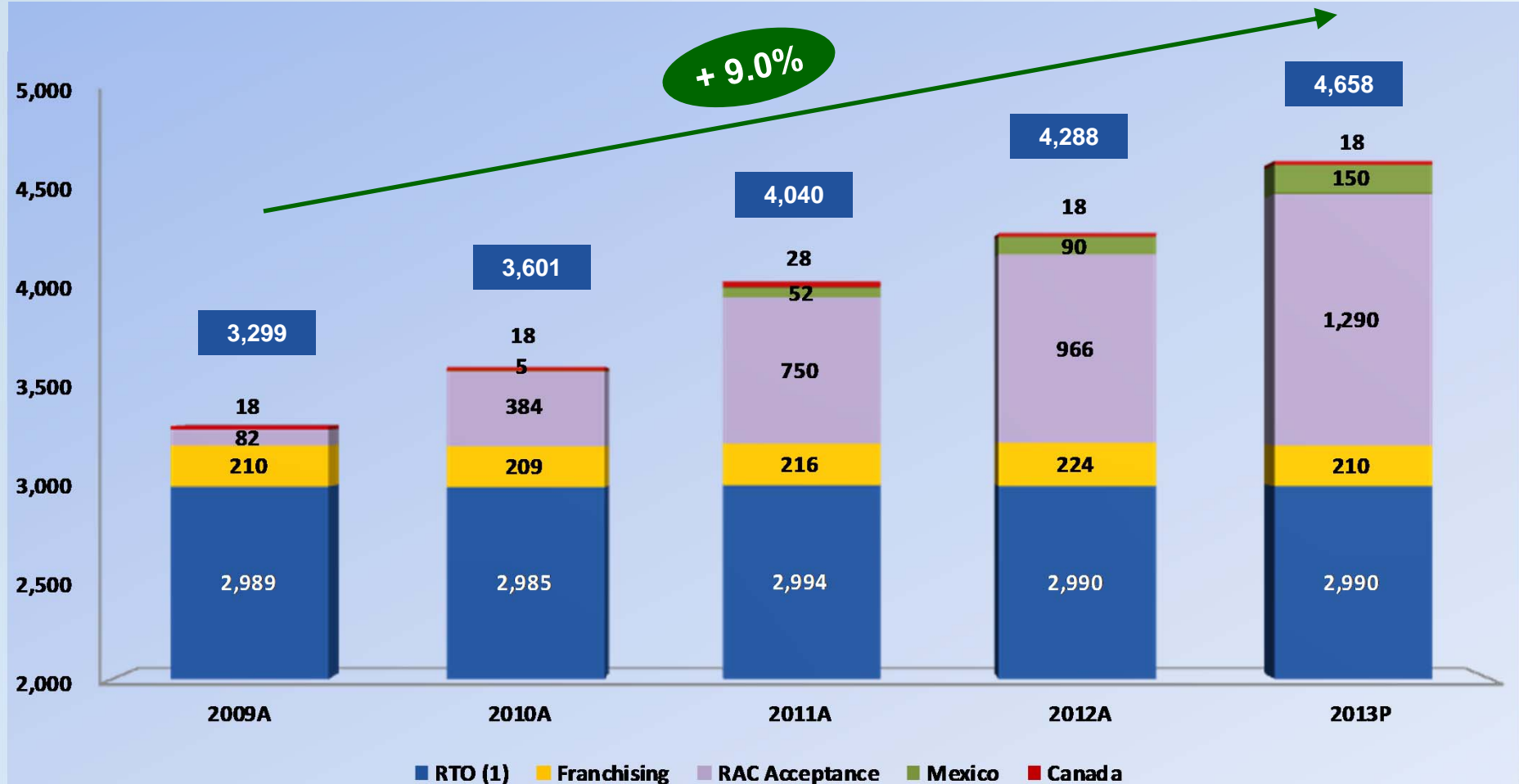


Growth initiatives are 100% funded via cash flow from operations



# Continuing strong store growth will increase our already substantial customer base

## Store Counts



Note: (1) Includes Get-It-Now / Home Choice stores



# Our 2013 forecast includes low single-digit revenue growth

## 2013 Guidance <sup>(1)</sup>

(\$ in millions, except EPS)	2010 Actual	2011 Actual	2012 Actuals	2013 Midpoint
<b>Total Revenue</b>	\$2,732	\$2,882	\$3,083	\$3,113
<b>YoY Growth %</b>	1.3%	5.5%	7.0%	1.0%
<b>Same Store Sales</b>	(0.4%)	0.8%	1.4%	(1.5%)
<b>Total Gross Profit</b>	\$1,996	\$2,053	\$2,134	\$2,150
<b>Gross Profit Margin</b>	73.1%	71.2%	69.2%	69.1%
<b>Operating Profit</b>	\$323	\$317	\$318	\$290
<b>Operating Profit Margin</b>	11.8%	11.0%	10.3%	9.3%
<b>Diluted EPS</b>	\$2.81	\$2.91	\$3.09	\$2.83
<b>YoY Growth %</b>	13.3%	3.6%	6.2%	(8.4%)
<b>EBITDA<sup>(2)</sup></b>	\$389	\$387	\$398	\$370
<b>EBITDA Margin</b>	14.3%	13.4%	12.9%	11.9%
<b>CapEx</b>	\$93	\$133	\$102	\$110






Notes:

1) Per 10/21/2013 press release

2) Reconciliation is available in the appendix at the end of the presentation



# Rent-A-Center has a compelling strategic vision

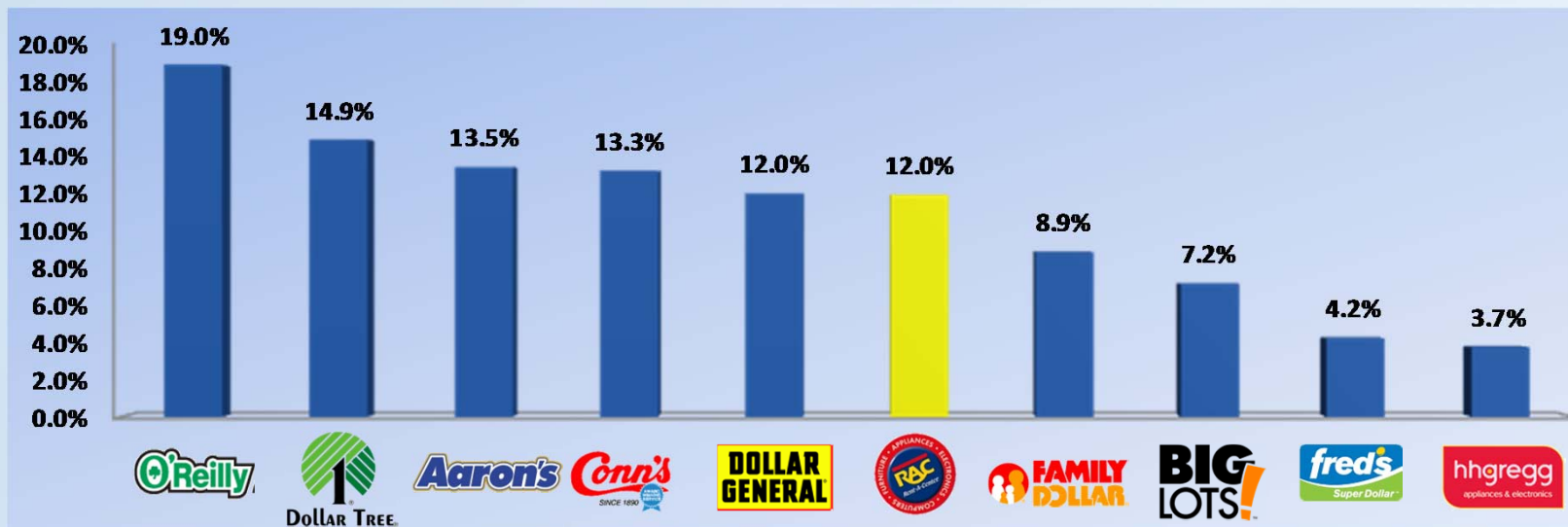
-  Leader of an established and growing industry
-  Established and advantaged business model that has demonstrated superior profitability and continues to generate strong free cash flow
-  Dependable cash flows with a proven track record of returning capital to shareholders
-  Outsized, low risk growth opportunities
-  Seasoned management team with a track record for growth and innovation





# We believe Rent-A-Center represents an attractive investment opportunity

## EBITDA Margin profile benchmarking



## 2013 Forward P/E benchmarking



Note: Market data as of 10/22/2013

(1) Source: Capital IQ; as calculated and defined; Latest available 12 month data

(2) Forward P/E based on 2013 Estimates



# Appendix



# Adjusted EBITDA Reconciliation

## Reconciliation of Adjusted EBITDA to Earnings Before Income Taxes

(\$ in millions)	FYE 2010A	FYE 2011A	FYE 2012A	YTD 2013A
<b>GAAP EBIT</b>	<b>\$274.8</b>	<b>\$256.6</b>	<b>\$287.2</b>	<b>\$185.1</b>
Plus: Litigation Expense (Credit)	-	2.8	-	-
Plus: Impairment Charge	18.9	7.3	-	-
Plus: Restructuring Charge	-	13.9	-	-
Plus: Finance Charges from Refinancing	3.1	-	-	-
Plus: Interest Expense, net	25.9	36.6	31.2	28.1
Plus: Amortization	3.3	4.7	5.9	2.7
Plus: Depreciation	63.4	65.2	73.4	56.7
<b>Adjusted EBITDA</b>	<b>\$389.4</b>	<b>\$387.1</b>	<b>\$397.7</b>	<b>\$272.6</b>



# Company Information

For quarterly press releases, conference call transcripts, investor presentations, annual reports and other company information, please access our investor relations Web site at:

[investor.rentacenter.com](http://investor.rentacenter.com)

